



KEBONY VALUE PROPOSITION

The global demand for tropical hardwood simply cannot be satisfied sustainably

- Initially the rain forests covered 13 percent of the worlds surface half of the rain forest is now gone
- An area equal to one football field disappears every three seconds equaling 130.000 km² every year which is roughly the size of Germany

Kebony offers the solution

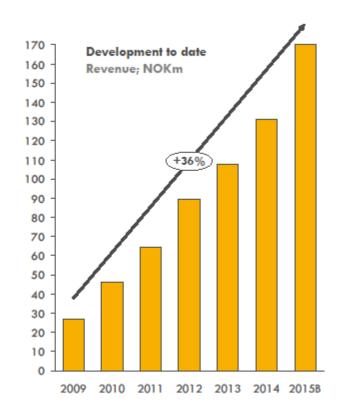
- Kebony's patented technology enables a cost effective transformation of fast growing sustainable timber into high performance woods
- Kebony represents the only sustainable alternative to tropical hardwoods
- Kebony products have also created new markets e.g., strong growth in Norway despite limited demand for tropical hardwood





KEBONY - WHO WE ARE

- A leading wood modification technology company
 - Technology developed and tested since 2000
 - Wide range of patents and IP protections
- Industrial scale production from 2009 in Skien, Norway
- Norwegian commercial base with international distribution
 - Kebony sold to 22 countries in 2014
- 63 employees
- Headquarters in Oslo, Norway





KEBONY DECKING

(KEBONY SOUTHERN YELLOW PINE, RADIATA PINE AND NORDIC PINE)

















KEBONY CLADDING

(KEBONY RADIATA PINE AND NORDIC PINE)

















OTHER PRODUCTS USED MARKETING TOOLS





EXAMPLE PR PROJECT: KREOD





KEBONY IS RECOGNIZED BY CUSTOMERS AND THE GLOBAL BUSINESS COMMUNITY

Multiple high profile projects globally







Global recognition of the potential









One way out of this problem would be an enchannentally thendly way or raiding outland. hander and more durable within soften, after setting has now achieved.



"The osternia for this, the impact, is who mous, since the



50 things that will change you waits in 2015

"europe's add most greative companies"



Meet Ketony, the High-Techwood of the 21st Century



 might ultimately spell the end of Europe's five billion Europ import of tropical hardwoods*



"Guests at the TT" Awards couldn't miss the impact Kabony is teving in the UK market being notalisated in these classes."

Technicity the highest profile PS. campaign the judges has ever seen?

KEBONY'S GROWTH AMBITION UNDERPINNED BY GLOBAL MACRO TRENDS

- Increasing awareness and scrutiny on use of tropical hardwoods
 - Use and sale of tropical hardwoods is increasingly becoming a liability to brands and retailers –
 - Increased regulatory requirements for sustainable certification of products (eg. EU Timber Regulation)
- Increasing attention on the environmental impact of traditional, toxic impregnation technologies
 - Stricter regulations on use of chemicals reduces effectiveness of traditional impregnation
- Increasing focus on environmental and economic lifecycle costs increase willingness to pay for durability
 - Total lifecycle environmental and economic lifecycle costs are typically very different from initial investment costs
 - Increasing focus on lifecycle costs has led to a higher acceptance for more expensive wood products with lower lifecycle costs



KEBONY - THREE MAIN PRIORITIES

Expand sales and distribution internationally

- Given limited sales resources, focus is on the primary markets: Scandinavia, US and core EU (specifically, Germany, France and UK)
- All other markets are served based on ingoing demand only With no outgoing sales effort on Kebony's behalf, we still sold to 15 non-prioritized countries in 2014

Develop Kebony as an international brand

- Continue to build our position as 'The only sustainable alternative to tropical hardwood' globally
- Continue to use editorials (on-line/off-line) through high-profile projects as main channel

Expand production capacity

- Leverage existing factory for rapid and economical capacity increase
- Establish new production capacity outside Scandinavia in proximity of major demand



HOW WE SEE THE WORLD AT KEBONY...

Environmentally friendly wood — to the world - Not being clean is not an alternative

It is all about social responsibility...

It is not the clean companies that are good, it is those who are not who are bad

...and who eventually will loose their market

Beware consumers' assumptions about our Green Product

- Consumers tend to assume that product enhancements in one dimension such as environmental impact — come at the expense of performance on other dimensions
- Green is obvious end-users expect you to be clean and to do good

Kebony is doing good by going good business - we are both clean and better







SiemensElectrify Automate Digitize

Siemens world

Euro 276 million on continuing education

350,000 Employees

190 Countries

Process

Industries and

Euro72 billion Turnover

1000

University Partnerships

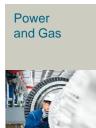
350 manufacturing facilities worldwide

29,000 R&D staff

Management

Energy

Euro4.1 spent on R&D



Wind Power and Renewables



Building Technologies



Mobility



Digital Factory



Healthcare



Virtual world



Analytics
Fleet management
Embedded software

Neural networks © Siemens AG 2015 All rights reserved.



Fault recovery

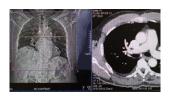
Smart grids Network planning

Meter Data Management

Efficient buildings



Traffic management CAx
e-Tolling Digital Factory
PLM Collaboration MES
in the cloud



Imaging software
Image guided therapy
Decision support



Siemens UK in numbers





Cities under pressure

Megatrends imply significant challenges for city decision makers



Megatrends

Population and Urbanisation

- Growing global population
- 2030: 60% of population in cities
- Pressure on infrastructure



Demographic Change

- Aging population
- Pressure on care and health systems
- Infrastructure growth



Climate Change

- Cities responsible for ~80% GHG
- Need for resource efficiency and environmental care
- Resiliance

Sustainable Urban Development

 Cities are competing globally to make their urban areas attractive to live and to invest in



Challenge to balance growth with resilience

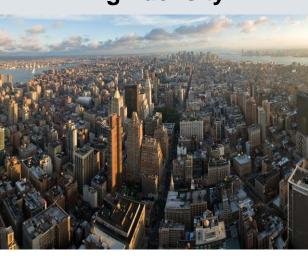
SIEMENS

Why Resilience? Cities are often under-prepared for major shocks

Aging infrastructure



High density



Lack of preparedness







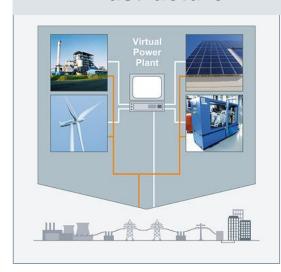


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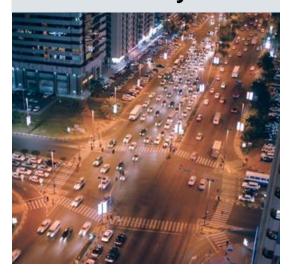
Smart solutions

Infrastructure



- Small-scale, distributed energy operated as single installation
- Improves planning & forecasting
- Promotes greater diversity of sources

Density



- Advance control increases capacity.
- Active rerouting of traffic
- Bus priority services increase bus usage
- Integrated traffic management

Preparedness



- 35 high rise buildings
- Installed 40MW CHP power plant
- When Sandy hit, lights stayed on for more than 60,000 residents



Challenges

Resilience is a must to become and remain competitive



Resilience should be an integral part of planning and can be achieved through normal operational investment cycles

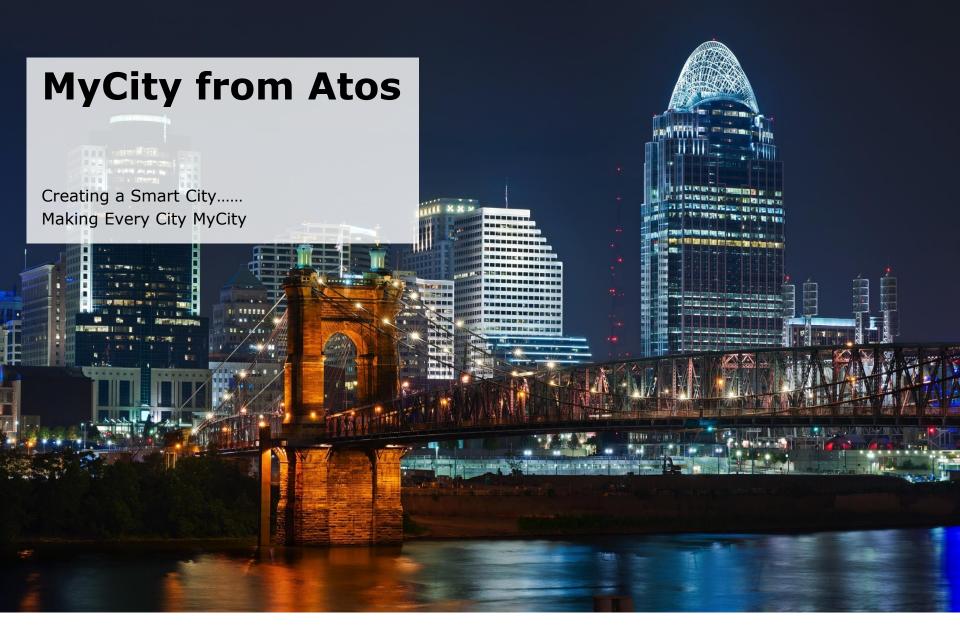


Resilience provides additional benefits, e.g. energy efficiency, safety & security etc.



Intelligent infrastructure can contribute to resilience







26/05/2015

Atos: a Tier One global player and European IT Leader

"Our vision for the future: to accelerate progress by uniting people, business and technology."

Revenue 2014

c. EUR 10 billion

No. of Employees **86.000**

- No. 1 European player in Managed Services
- Executed largest IT services and people merger in the last 5 years; Franco-German merger recognized as very successful
- Transformed the company to a Societas Europa
- Global IT-Partner of the Olympic & Paralympic Games since 1992

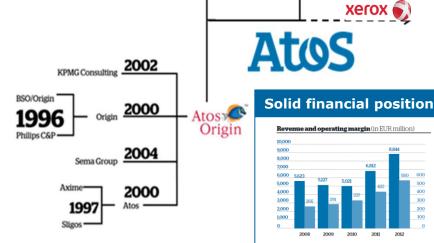
Countries

66

- ► Tier One industry recognition: Leader in Gartner's Magic Quadrant in Data Center, Infrastructure Utility, Helpdesk and Desktop Outsourcing
- ➤ Tier One customer base: E.g, Orange Siemens, Paribas, KPN, EDF, DU, Department of Work and Pensions, BBC, NS&I, McGraw Hill, Nokia Networks, John Deere, etc.







SIEMENS

2011

2014

Setting the scene since 1992



A business with 4 billion customers, operating 24/7, in a new territory, every 2 years



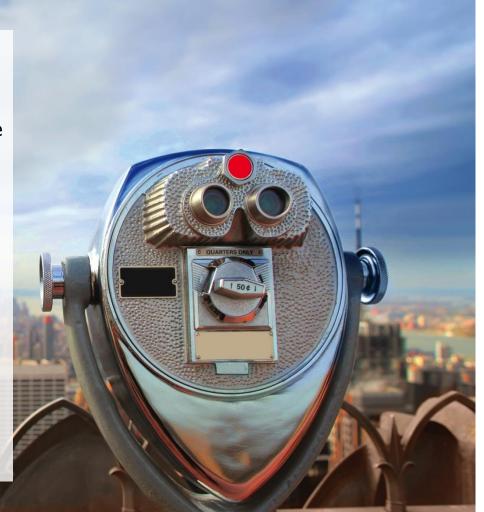
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A Smart City is MyCity

How to create a Smart City...

- We are increasingly city people
- Living every aspect of life and work in urban environments
- Everything that can happen, every change that occurs, happens in a city
- Whole lives, careers, learning, business, dreams, hope and creativity – take place in cities
- Many cities are bigger than small countries in population and wealth
- All human life is here
- A Smart City is MyCity: Personal.
 Engaging. Fulfilling. Rewarding.
 Connected. Efficient

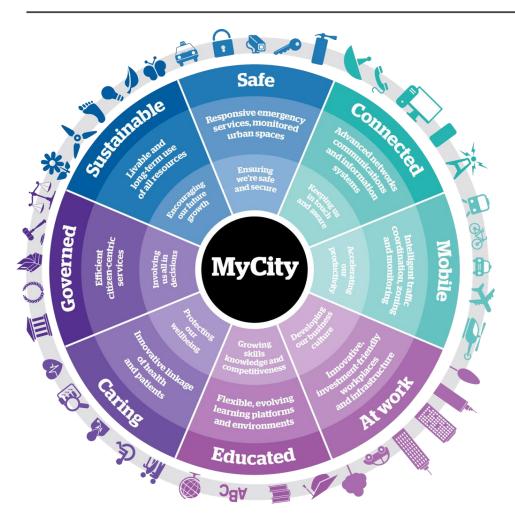
MyCity from Atos offers support on every aspect of the future ready city





MyCity from Atos

challenges and opportunities



- Looking at the city as a whole helps to:
 - Identify issues
 - Connect topics (and departments)
 - Establish priorities
 - Specify solutions (long and short term)
 - Discover innovations
- Creating a city that's
 - Safe
 - Connected
 - Mobile
 - Working
 - Educated
 - Sustainable
 - Caring
 - Well-governed
 - Attractive
 - Pleasant to live in



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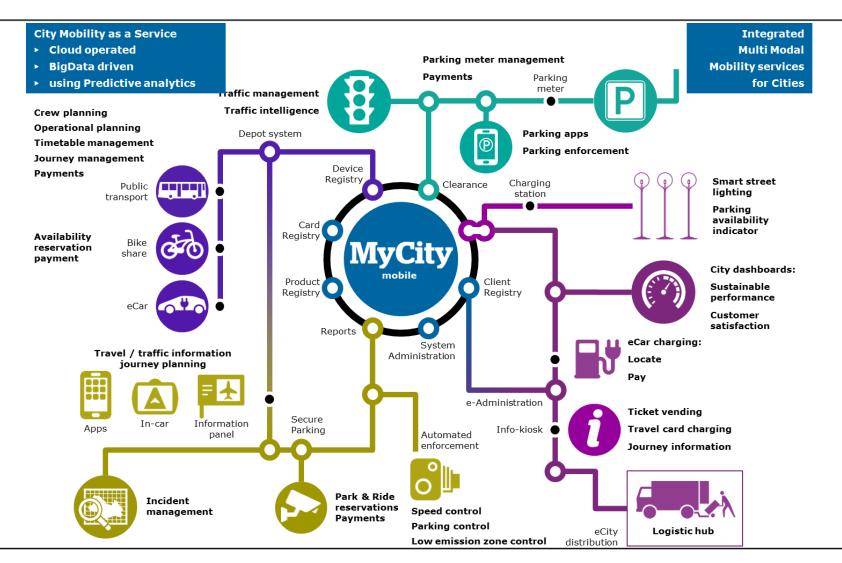
Creating the Data Driven City

the economy of data

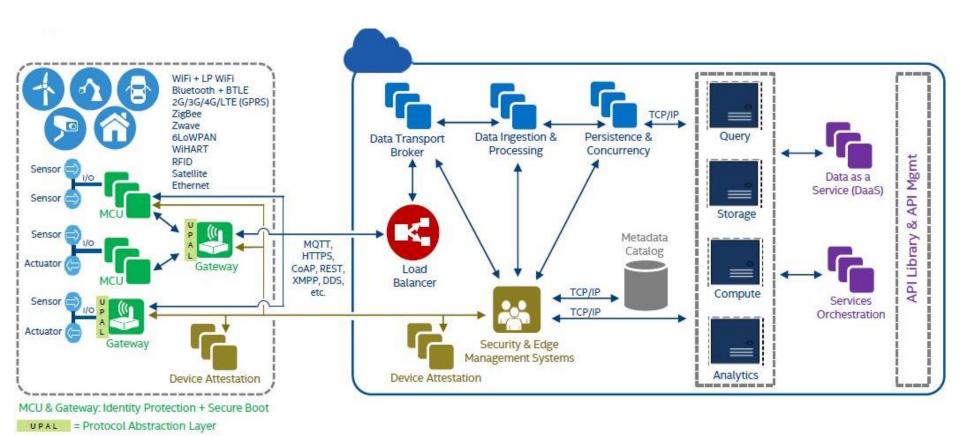




Integrated Transport for Cities



Secured end-2-end IoT platform







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MyCity and Data

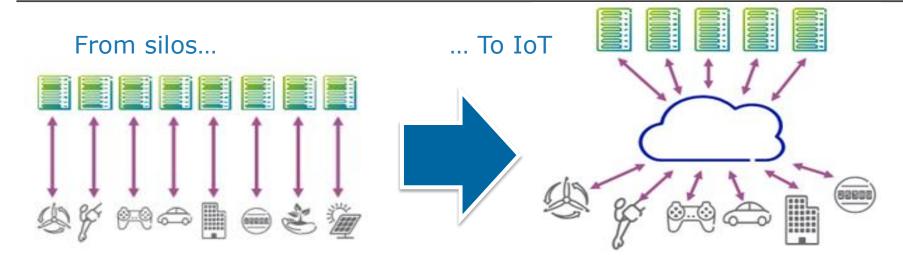
Economy of Data

An "Economy of Data" organization targets potential users and providers of data to form a multi-sided market, building shared data asset platforms to be used by the participating players Services SIDE SIDE Merchants (2) Users (1 Data 🖠 **Payment Platform** System \tos

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Example: Context-driven mobility

need for new Business Model for partner Ecosystem



- One device = One application
- Proprietary system
- Context come from one device

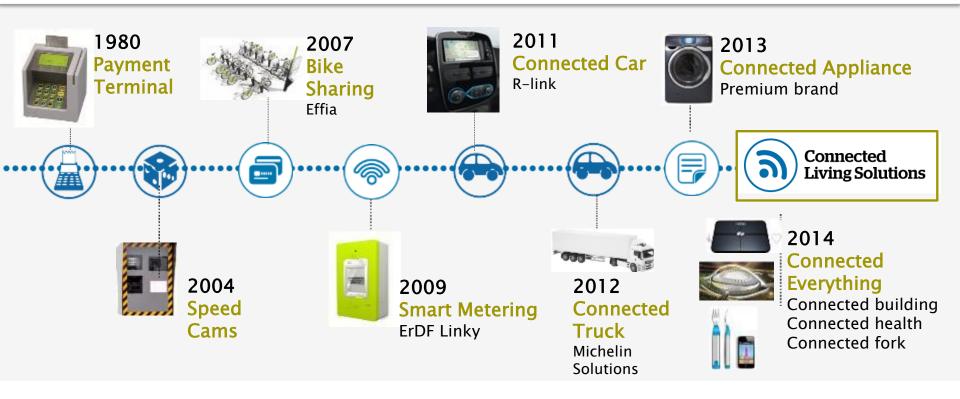
- One device = Many applications
- Open system
- Context from many devices & web
- Standardization



- Large set of services for a device or combination of devices
- Viable device deployments
- Reaching the long-tail (double sided market)
- Market place of Data & Services
- Ecosystem business inter-connect

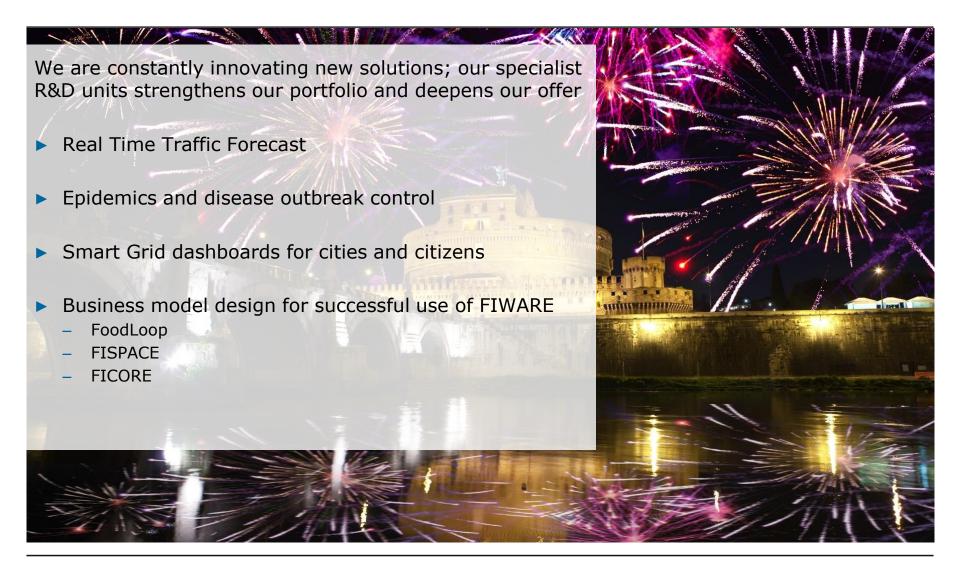
Atos driving the connected trend

Initially only focused on data push and collection, **Connected Living** is now growing towards new business models



26/05/2015

MyCity innovations from Atos





Thank You

If we can do it for the Olympic Games, imagine what we can do for you





SAMSUNG

Smart Homes

19th May 2015

SAMSUNG INTRODUCTION

SAMSUNG

Samsung Group

75 Years old



\$318 Billion Revenue ('12)

Global Top 10 in Fortune 500

80 Affiliated Companies

For Electronics Industries, Financial Services, Machinery & Heavy Industries, Others

609 Offices & 428K Employees





Samsung Electronics

44 Years old



\$187 Billion Revenue ('12)

Global Top 14 in Fortune 500

217 Offices & 210K Employees



In 79 Countries

7th of 100

Best Global Brand



Business Unit

TN, CE, IT, Components (LED, LCD, OLED)



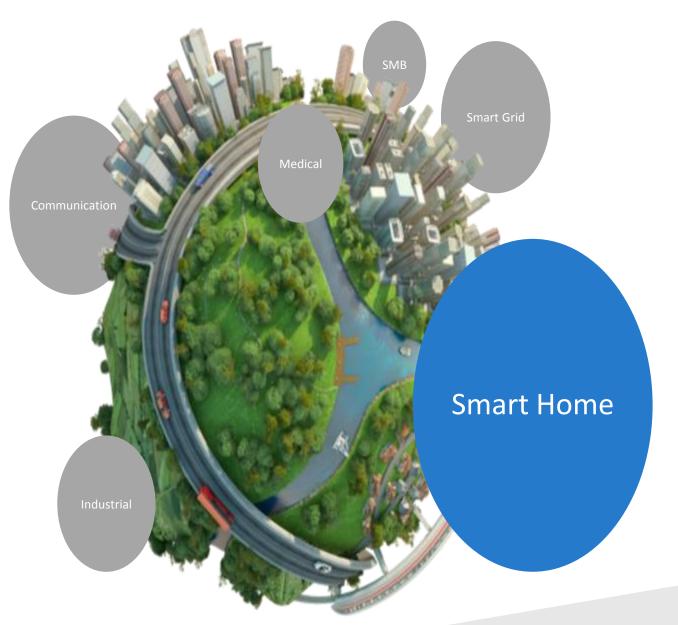
"The Internet of Things has the potential to transform our economy, our society and how we live our lives."



Make every home into a smart home

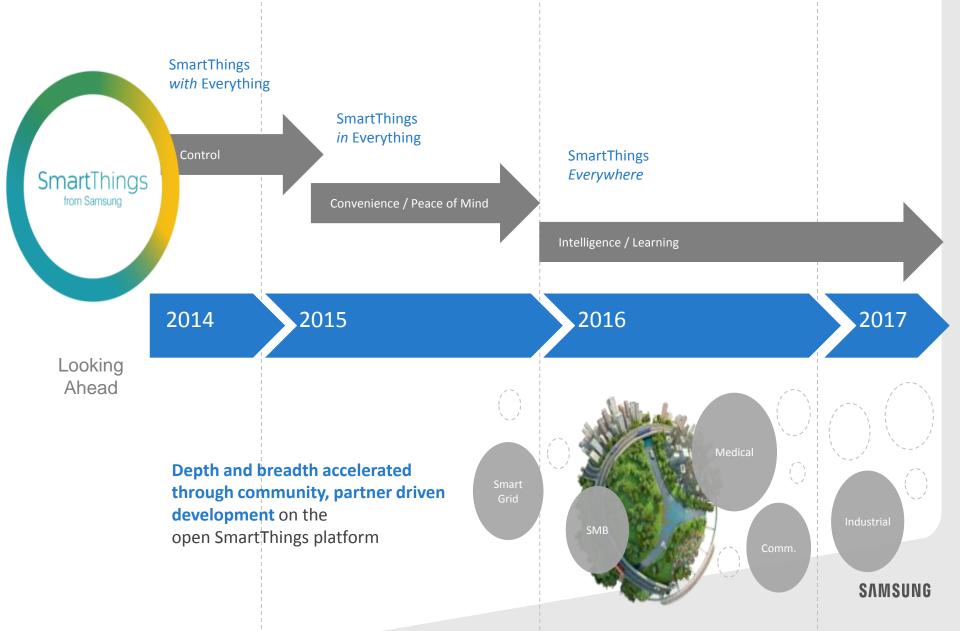


Internet of Things





Smart Home value deepens, adoption increases



SAMSUNG

Thank you